SPECTRUM



Agency Update From The Executive Director

cause of two milestones.

James E. Butler passed away on November 13, 2012 in Manhattan, Kansas. The Commission adopted our current motto at accepted on the Commission's Mr. Butler's recommendation behalf an award from the Intermany years ago. Mr. Butler's national Association of Human service to Kansans and dedica- Rights Agencies recognizing tion to the KHRC are un- the agency's success and effecmatched. Mr. Butler was first tiveness. appointed to the Commission in 1979 as a Commissioner-at-Large. Mr. Butler owns the distinction of having served on the Commission under *five* different governors from both De-

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Register online for KHRC	the
Employment Law	V
Seminar at www.khr	c.net
by Dec. 3rd!	

This seminar has been approved for 6.00 CLE credits in Kansas and Missouri, and has been submitted to the HR Certification Institute for review.

"Eternal vigilance is the mocratic and Republican politiprice of freedom." This saying cal parties, having the longest is the Kansas Human Rights tenure, over 25 years, of any Commission's motto and I Commissioner in the agency's bring it to your attention be- history, and serving until the age of 92. Mr. Butler is a role First, former KHRC Chair model who exemplifies outstanding support and service to the Commission.

In 1998, then-Chair Butler

The Commission's Board in celebration of the agency's 55th anniversary, saw fit to establish the James E. Butler Civil Rights Award in 2008. The purpose of this award was to



William V. Minner **Executive Director**

recognize individuals whose outstanding support and service to the Commission has contributed to the cause of civil rights and enforcement of Kansas laws prohibiting discrimination.

will be celebrating its 60^{th} anni- the same time period. versary in a few months. The Legislature established the is the price of freedom.

Kansas Anti-Discrimination Commission in 1953. There have been many changes in our enabling legislation, our name, and our operations throughout the decades. With the contributions of Chair Butler and countless other individuals, the Commission can look forward to its 60th anniversary with pride.

Demand for the Commission's services remain strong, as evidenced by the 938 discrimination complaints filed in fiscal year 2012. Yet, the Commission's performance also continues to be robust with 1,150 cases closed and more Second, the Commission than \$800,000 in recoveries in

Yes, eternal vigilance really

Employment Law Seminar Registration

Registration for the Kansas Human Rights Commission's sion will include an employment Susan Leiker, M. Suzanne 2012 Employment Law Seminar is now open. The seminar features seven sessions focusing on employment law and human resource practices. The units will cover timely issues and the most requested topics from the 2011 seminar evaluation.

most requested subjects, resulting in two keynote sessions with the Family Medical Leave the workplace. Act and workers' compensation and one on reasonable accommodations for disabilities.

law update.

One highly anticipated break-out session is a review of the City of Wichita's Employee with employment attorneys, Improvement Project, which is an internal mediation program to legal assistants, paralegals and resolve workplace conflict. Other breakout sessions address Disability was one of the the Affordable Care Act and its impact on Kansas employers and employees, EEO best manone on the overlap of the Ameri- agement tips, including an upcans with Disabilities Act date on age discrimination, and Amendments Act (ADAAA) the dangers of social media in

> Stacia Boden, Wyatt Wright, and Kathy Perkins, are the keynote speakers. Speakers for the

The remaining keynote ses- break-out sessions include Schrandt, Teresa Wilke, and Vaughn Burkholder.

> The sessions were organized human resource professionals, others in mind.

The seminar will be a one day event on December 10, 2012 at the Holiday Inn Holidome, 6th and Fairlawn, Topeka, Kansas.

Registration cost is \$78.00 and includes a seminar notebook with reference materials for all sessions, snacks and a luncheon.

See pages 2 and 3 for more information.

2012 KHRC Employment Law Seminar December 10, 2012

Holiday Inn Holidome, 625 S.W. Fairlawn, Topeka, KS

	RIRIRIRIRIRIRIRIRIRIRIRIRIRIRIRIRIRIRI		
Time	Topic and a	Speaker	
8:30 am - 9:05 am	Registration		
9:05 am - 9:15 am	Welcome and Announcements		
9:15 am -10:15 am	Navigating Through the ADAAA, FMLA, and Workers Compensation Maze		
Main Session	Stacia G. Boden		
	General Counsel		
	Mission Group Kansas, Inc.		
10:15 am - 10:30 am	Snack Break		
10:30 am – 11:30 am	Employee Relations Improvement Program—The City of	What the Affordable Care Act and Healthcare Re-	
Breakout Session #1	Wichita's Internal Mediation Program: A guide to re-	forms Mean for Kansas Employers and Employees	
	solving conflict in the workplace	M. Suzanne Schrandt	
	Susan Leiker	Attorney	
	Human Resource Manager/ Diversity Manager	Strategy Team Leader/Senior Analyst	
	City of Wichita	Kansas Health Institute	
11:30 am -12:30 pm	Lunch		
12:30 pm -1:30 pm	EEO Best Management Practices & Age Discrimination,	Too Much Information: The Dangers of Twitter,	
Breakout Session #2	including an update on the "but for" standard in age discrimination	Facebook, and Other Social Media for the Work- place	
	Teresa Wilke	Vaughn Burkholder	
	Senior Investigator	Attorney	
	U.S. Equal Employment Opportunity Commission	Foulston Seifkin, LLP	
1:30 pm - 1:45 pm	Break		
1:45 pm - 2:45 pm	Employment Law Update		
Main Session	Wyatt M. Wright		
	Attorney		
	Foulston Siefkin, LLP		
2:45 pm -3:15 pm	Snack Break		
3:15 pm - 4:15 pm	A Practical Guide for Accommodating Disabilities		
Main Session	Kathy Perkins		
	Attorney		
	Kathy Perkins LLC Workplace Law & Mediation		

Registration is Easy!

- Register online at www.khrc.net,
- Fax the registration to (785) 296-0589, or
- Mail the registration to the Kansas Human Rights, 900 S.W. Jackson, Suite 568S, Topeka, KS 66612.

Register by December 3rd!

This conference has been approved for 6.00 CLE credits through the Kansas Continuing Legal Education Commission and the Missouri Bar. This program has been submitted to the HR Certification Institute for review.



Seminar Sessions Focus on Employment Topics **Registration Deadline Nears**

Navigating Through the ADAAA, FMLA, and Workers Compensation Maze

The ADAAA is confusing enough by itself, but then throw in the FMLA and/or workers compensation, and what's an employer to do?! Find your way out of the maze by learning the best approach when more than one of these laws apply.

Act (ACA) seems unlikely. However, the for" standard in age discrimination. future of the law and its implementation remain uncertain. The ACA includes several employer-specific provisions ranging from tax credits for providing health insurance coverage to financial penalties for failing to provide health insurance coverage. This presentation will focus on the

known, full repeal of the Affordable Care tions, etc. Includes an update on the "but

Too Much Information: The Dangers of Twitter, Facebook, and Other Social Media for the Workplace

Presentation will cover social media's proper place, if any, in the workplace, how to develop sound social media policies,

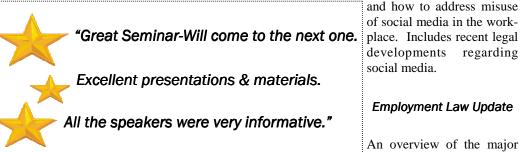
Employee Relations Improvement Program—The City of Wichita's Internal Mediation Program: A guide to resolving conflict in the workplace

This presentation is a review of the City of Wichita's Employee Relations Improvement

Program, an internal mediation program aimed at resolving workplace conflict. The program will include a history and an overview of the program, its process and success, based on the number of signed agreements. Real-life scenarios will be discussed.

What the Affordable Care Act and Healthcare Reforms Mean for Kansas **Employers and Employees**

With the results of the 2012 election now



the ACA and how they are likely to affect trict Courts, and Kansas courts. Includes Kansas employers.

EEO Best Management Practices & Age Discrimination, including an update on the "but for" standard in age

discrimination

Review the U.S. Equal Employment Opportunity Commission's recommended equal employment opportunity best management practices in all phases of employment, include recruiting, selection, promo-

labor and employment cases employer-specific provisions contained in from the U.S. Supreme Court, U.S. Disfederal and state regulatory updates.

A Practical Guide for Accommodating Disabilities

With ADAAA regulations still fairly new, this session is a "Must See!" Amendments expanded the coverage to more individuals. Special emphasis on reasonable accommodations, the interactive process, accommodation options, and more!

Name:	If you are with a State of Kansas agency, KHRC will initiate the interfund voucher. Please provide:
Organization:	Fiscal contact name:
Address:	Fiscal contact phone number:
City State Zip	
Phone:	\$78 to the Kansas Human Rights Commission, 900 SW Jackson,
Professional Background /Check One: () Attorney () Human Resource Professional () Other	There will be no "day of" registration. Registrations are transferrable. There will be no refunds for those unable to attend. Conference ma- terials will be mailed to paid registrants unable to attend. Please contact Beth Montgomery or Ruth Glover at 785-296-3206 or khrc@ink.org for any reasonable or dietary accommodations at the time of your registration.



Spotlight on.....

.....Job Applications

You Decide Case Study



Review the job application below and note any concerns.

Job Application for Billy's Bats

Name:Today's Date:		
Address:		
City: State: Zip:		
Telephone No. :		
Social Security No. :Birthdate:		
Marital Status: Check one () Single () Married		
() Divorced () Widowed		
Number of Children:		
Height: Weight:		
Hair Color: Eye Color:		
Position Desired: Start Date:		
Are you currently employed? () Yes () No		
List current/past employers, position held, and dates of em-		
ployment:		
High School:		
Graduated: () Yes () No Graduation Date:		
College:		
Degree: Major: Graduation Date:		
Are you in the military or a member of the National Guard or Reserves? () Yes () No		
Do you speak any foreign languages? () Yes () No		
Language Spoken:		
List Any Physical Defects:		
Have you ever been injured? () Yes () No		
Give details:		
List Reference Names and Contact Information:		
I hereby authorize Billie's Bats to contact the Background Check Company, Law Enforcement Division.		

Did Billy's job application hit a homerun? Now that you have reviewed Billy's Bats' job application, what is your determination? Check any areas of concern that you noted:

- () Age Discrimination
- () Ancestry Discrimination
- () Color Discrimination
- () Disability Discrimination
- () Genetic Information Discrimination
- () National Origin Discrimination
- () Race Discrimination
- () Religious Discrimination
- () Sex Discrimination
- () Military Status Discrimination*
- () Other _____

* - Complaints of discrimination based on military status are not in the KHRC's jurisdiction.

See page 7 for the KHRC's analysis.

EEOC Issues New Rule on Age Discrimination

The U.S. Equal Employment Opportunity Commission issued on March 30, 2012 a new rule on disparate impact and reasonable factors other than age under the Age Discrimination in Employment Act.

The new rule and a Question and Answer Fact Sheet are available at:

http://www.eeoc.gov/laws/regulations/index.cfm

Signature

EEOC Issues New Guidance on the Use of Arrest & Conviction Records in Employment Decisions

On April 25, 2012, the U.S. Equal Em- tory inquiries by employers.

Opportunity Commission ployment (EEOC or Commission) issued its Enforcement Guidance on the Consideration of Arrest and Conviction Records in Employment Decisions Under Title VII of the Civil Rights Act of 1964, as amended, 42 U.S.C. § 2000e. The Guidance consolidates and supersedes the Commission's 1987 and 1990 policy statements on this issue as well as the discussion on this issue in Section VI.B.2 of the Race & Color Discrimination Compliance Manual Chapter. It is designed to be a resource for employers, employment agencies, and unions covered by Title VII; for applicants and employees; and for EEOC enforcement staff.

1. How is Title VII relevant to the use of criminal history information?

There are two ways in which an employer's use of criminal history information may violate Title VII. First, Title VII prohibits employers from treating job applicants with the same criminal records differently because of their race, color, religion, sex, or national origin ("disparate treatment discrimination").

Second, even where employers apply criminal record exclusions uniformly, the exclusions may still operate to disproportionately and unjustifiably exclude people of a particular race or national origin (disparate impact discrimination). If the employer does not show that such an exclusion is job related and consistent with business necessity for the position in question, the exclusion is unlawful under Title VII.

2. Does Title VII prohibit employers from obtaining criminal background reports about job applicants or employees?

No. Title VII does not regulate the acquisition of criminal history information. However, another federal law, the Fair Credit Reporting Act, 15 U.S.C. § 1681 et using criminal records in employment deseq. (FCRA), does establish several procedures for employers to follow when they obtain criminal history information from third-party consumer reporting agencies. In addition, some state laws provide protections to individuals related to criminal his-

3. Is it a new idea to apply Title VII to the use of criminal history information?

No. The Commission has investigated and decided Title VII charges from individuals challenging the discriminatory use of criminal history information since at least 1969, $\frac{1}{2}$ and several federal courts have analyzed Title VII as applied to criminal record exclusions over the past thirty years. Moreover, the EEOC issued three policy statements on this issue in 1987 and 1990, and also referenced it in its 2006 Race and Color Discrimination Compliance Manual Chapter. Finally, in 2008, the Commission's E-RACE (Eradicating Racism and Colorism from Employment) Initiative identified criminal record exclusions as one of the employment barriers that are linked to race and color discrimination in the workplace. Thus, applying Title VII analysis to the use of criminal history information in employment decisions is well-established.

4. Why did the EEOC decide to update its policy statements on this issue?

In the twenty years since the Commission issued its three policy statements, the Civil Rights Act of 1991 codified Title VII disparate impact analysis, and technology made criminal history information much more accessible to employers.

The Commission also began to reevaluate its three policy statements after the Third Circuit Court of Appeals noted in evidence that the underlying criminal conits 2007 El v. Southeastern Pennsylvania *Transportation Authority*² decision that the Commission should provide in-depth legal analysis and updated research on this issue. Since then, the Commission has examined social science and criminological research, court decisions, and information about various state and federal laws, among other information, to further assess the impact of cisions.

5. Did the Commission receive input from its stakeholders on this topic?

Yes. The Commission held public

meetings in November 2008 and July 2011 on the use of criminal history information in employment decisions at which witnesses representing employers, individuals with criminal records, and other federal agencies testified. The Commission received and reviewed approximately 300 public comments that responded to topics discussed during the July 2011 meeting. Prominent organizational commenters included the NAACP, the U.S. Chamber of Commerce, the Society for Human Resources Management, the Leadership Conference on Civil and Human Rights, the American Insurance Association, the Retail Industry Leaders Association, the Public Defender Service for the District of Columbia, the National Association of Professional Background Screeners, and the D.C. Prisoners Project.

6. Is the Commission changing its fundamental positions on Title VII and criminal record exclusions with this Enforcement Guidance?

No. The Commission will continue its longstanding policy approach in this area:

The fact of an arrest does not establish that criminal conduct has occurred. Arrest records are not probative of criminal conduct, as stated in the Commission's 1990 policy statement on Arrest Records. However, an employer may act based on evidence of conduct that disqualifies an individual for a particular position.

Convictions are considered reliable • duct occurred, as noted in the Commission's 1987 policy statement on Conviction Records.

National data supports a finding that criminal record exclusions have a disparate impact based on race and national origin. The national data provides a basis for the Commission to investigate Title VII disparate impact charges challenging criminal record exclusions.

A policy or practice that excludes everyone with a criminal record from employment will not be job related and consistent

(Continued from page 5)

with business necessity and therefore will behaviors); or

violate Title VII, unless it is required by federal law.

7. How does the Enforcement Guidance differ from th e EEOC's earlier statepolicy ments?

The Enforcement Guidance provides more in-depth analysis compared to the 1987 and 1990 policy documents in several respects.

disparate treatment analysis in more detail, crime, the time elapsed, and the nature of and gives examples of situations where the job (the three factors identified by the applicants with the same qualifications and criminal records are treated differently because of their race or national origin in employer's policy then provides an opporviolation of Title VII.

The Enforcement Guidance explains • the legal origin of disparate impact analysis, starting with the 1971 Supreme Court decision in Griggs v. Duke Power Company, 401 U.S. 424 (1971), continuing to subsequent Supreme Court decisions, the Civil Rights Act of 1991 (codifying disparate impact), and the Eighth and Third Circuit Court of Appeals decisions applying disparate impact analysis to criminal record exclusions.

The Enforcement Guidance explains how the EEOC analyzes the job related and consistent with business necessity standard for criminal record exclusions, and provides hypothetical examples interpreting the standard.

There are two circumstances in which the Commission believes employers may consistently meet the job related and consistent with business necessity defense:

The employer validates the criminal conduct exclusion for the position in question in light of the Uniform Guidelines on Employee Selection Procedures (if there is

The employer develops a targeted The Enforcement Guidance discusses screen considering at least the nature of the court in Green v. Missouri Pacific Railroad, 549 F.2d 1158 (8th Cir. 1977)). The tunity for an individualized assessment for those people identified by the screen, to determine if the policy as applied is job related and consistent with business necessity. (Although Title VII does not require individualized assessment in all circumstances, the use of a screen that does not include individualized assessment is more likely to violate Title VII.).

> The Enforcement Guidance states that federal laws and regulations that restrict or prohibit employing individuals with certain criminal records provide a defense to a Title VII claim.

> The Enforcement Guidance says that state and local laws or regulations are preempted by Title VII if they purport to require or permit the doing of any act which would be an unlawful employment practice under Title VII. 42 U.S.C. § 2000e-7.

> The Enforcement Guidance provides best practices for employers to consider when making employment decisions based on criminal records.

data or analysis about criminal conduct as ¹ See, e.g., EEOC Decision No. 70-43 related to subsequent work performance or (1969) (concluding that an employee's discharge due to the falsification of his

> arrest record in his employment application did not violate Title VII); EEOC Decision No. 72-1497 (1972) (challenging a criminal record exclusion policy based on serious crimes); EEOC Decision 74-89 No. (1974)(challenging a policy where a felony conviction was considered an adverse factor that would lead to disqualification); EEOC Decision No. 78-03 (1977) (challenging an exclusion policy based on felony or misdemeanor convictions involving moral turpitude or the use of drugs); EEOC Decision No. 78-35 (1978)

(concluding that an employee's discharge was reasonable given his pattern of criminal behavior and the severity and recentness of his criminal conduct).

² 479 F.3d 232 (3d Cir. 2007).

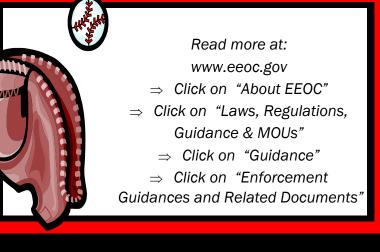
Source: www.eeoc.gov



Governor Sam Brownback appointed Pat Hill, Overland Park, as the Commissioner representing Real Estate in January 2012. Commissioner Hill's appointment was confirmed by the Senate on January 125, 2012.

Commissioner Hill emigrated from England in 1976. She has been a successful real estate agent in Kansas City since 1997. Commissioner Hill has also been an active member of the Overland Park Rotary Club and the Kansas City Regional Association of Realtors.





Page 6



Job Application for Billy's Bats: KHRC Analysis

Read the KHRC's review of the Job Application for Billy's Bats

most qualified individual in the most eq- theft opportunities. uitable manner.

tion prohibits discrimination in employ- and federal law prohibit age discrimina- serves are unwise. They tend to indicate ment on the basis of race, religion, color, tion (for those 40 or over). A general age an intent to discriminate against persons sex, disability, national origin or ancestry. inquiry for all applicants indicates the who serve in the armed forces. Such dis-K.S.A. 44-1001 et seq. (the Kansas Act potential employer cares about the age of crimination violates both Kansas law Against Discrimination). The Kansas Age the applicants, and tends to show an in- (K.S.A.44-1125 et seq.) and the federal Discrimination in Employment Act also tent to illegally discriminate on the basis Uniformed Services Employment and prohibits employment discrimination on of age. There may be some instances in Reemployment Rights Act (38 U.S.C. the basis of age, with "age" being defined which the age of a younger applicant is §4301 et seq.). Refusal to hire an applias 40 or more years. K.S.A. 44-1101 et relevant, due to a bona fide occupational cant because of his or her military service seq.; K.S.A. 44-1112.

These laws make it illegal to discriminate in the application and hiring process. As stated in K.S.A. 44-1009(a)(3), it is unlawful

For any employer. . . to use any form of application for employment . . . or to make any inquiry in connection with prospective employment . . ., which expresses, directly or indirectly, any limitation, specification or discrimination as to race, religion, color, sex, disability, national origin or ancestry, or any intent to make any such limitation, specification or discrimination, unless based on a bona fide occupational

qualification.

K.S.A. 44-1113 (a)(4) likewise makes it unlawful for an employer to use a form of application for employment or to make inquiry in connection with prospective employment, which directly or indirectly expresses any intent to make any limitation or discrimination as to age.

The social security number and date of

Moreover, the birthdate (or age) in-The Kansas Act Against Discrimina- quiry is inadvisable because both state service and being in The Guard or Requalification. For example, certain jobs is prohibited. 38 U.S.C. §4311; K.S.A. 44 restrictions apply to minors, and the ques- -1126(a)(3). Complaints regarding altion of whether an applicant is old leged discrimination based on military particular job (i.e., without violating child the Kansas Human Rights Commission. labor laws) would be a proper inquiry for employment application, however.

Understanding employment law is birth are not necessary inquiries at a pre- ticular, specific and bona fide reason why crucial for the employee selection proc- employment stage. The combination of this matters to performing the specific ess, including job applications, because it these, especially with other information job. Hair color and eye color may be indiis the goal of the employer to select the on the application form, provides identity rect inquiries into race, color, national origin or ancestry.

> The questions about current military enough to be legally allowed to perform a service are not within the jurisdiction of

> Unless speaking a foreign language is that particular job. Age or date of birth a requirement of the particular job posishould not be a routine question on an tion or considered an asset because of the nature of the particular job, questions Other questions on the application are about speaking foreign languages are also inadvisable. Questions about marital inadvisable. There may be instances status and/or children tend to adversely where bi-lingual abilities would be preaffect female applicants; in particular ferred, for example in a job where the because of stereotypes that women would employee would be dealing with the pubbe more likely to miss work due to family lic, and speaks the languages spoken by or childcare issues. Height and weight the population in the general area. Howalso tend to adversely affect women and ever, a question about speaking foreign should not be asked unless there is a par- languages generally, without any specific



pertinence to the particular job, may be considered an indirect inquiry as to race, national origin or ancestry, and evidence of intent to discriminate based on race, national origin or ancestry.

The questions about physical defects and injuries show intent to discriminate based on disability, or perceived disability. Questions like this are unlawful in a pre-employment application; and severely restricted to bona-fide job-related reasons for inquiry, even after employment. The law expressly prohibits employers from making pre-employment inquiries about disabilities. See, e.g., Americans with Disabilities Act Sec. 102 (d) (2), 42 U.S.C. § 12112.

The application form authorizes the employer to seek information from files of the "Background Check Company, Law Enforcement Division." This is also problematic. These files would include arrest and conviction records. In some instances, specific to a particular job, conviction records may be pertinent. However, conviction records with no connection to the job requirements, and in particular arrest records when there has been no conviction, may show discriminatory intent on the basis of race, national origin or ancestry. This is because historically and statistically, minorities are more likely to be arrested than those with a Caucasian background; and an arrest record is only an accusation, and does not necessarily mean that the individual did anything illegal or wrong. If there is a bona fide occupational qualification for a particular job, an inquiry about convictions that would disqualify the individual (but not about arrests) may be made after a conditional job offer, rather than in a pre-offer job application.

In short, an employment application should only seek information essential for determining whether a person is in fact qualified for a particular job. Information about race, religion, color, sex, disability, national origin, or ancestry is not pertinent. Information about age is only pertinent if a person is too young to legally qualify to perform the particular job.

KHRC Commissioners

Melvin Neufeld

Chair

Industry, Garden City

Terry Crowder

Pat Hill

Labor, Topeka

Real Estate, Overland Park

Joshua Ney

Legal, Lawrence

Anthony Villegas, Sr.

Labor, Kansas City

Jerome Williams

Industry, Wichita

By law, the Commission must represent particular areas of the workforce and community. In addition, no more than four Commissioners may belong to one particular political party. The Governor of the State of Kansas appoints all seven Commissioners to serve the Kansas Human Rights Commission.

KANSAS HUMAN RIGHTS

COMMISSION AREA OFFICES

Eternal Vigilance is the Price of Freedom

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